

CORE FUNCTION REPORT SUMMARY

| GENERAL FUND | ACTUAL 2007 | BUDGET 2008 | PROJECTED 2008 | BUDGET 2009 | BUDGET 2010 | BUDGET 2011 | BUDGET 2012 | BUDGET 2013 |
|------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| EMERGENCY SERVICES | | | | | | | | |
| POLICE | | | | | | | | |
| EXPENSES | \$2,678,239 | \$2,918,816 | \$2,918,816 | \$3,328,889 | \$3,644,199 | \$3,996,034 | \$4,377,399 | \$4,801,307 |
| REVENUE | \$69,486 | \$66,988 | \$67,488 | \$66,125 | \$66,666 | \$67,213 | \$67,765 | \$68,323 |
| NET | (\$2,608,753) | (\$2,851,828) | (\$2,851,328) | (\$3,262,764) | (\$3,577,533) | (\$3,928,821) | (\$4,309,634) | (\$4,732,984) |
| FIRE | | | | | | | | |
| EXPENSES | \$1,145,274 | \$1,210,091 | \$1,212,154 | \$1,249,104 | \$1,302,965 | \$1,357,871 | \$1,415,962 | \$1,477,410 |
| REVENUE | \$856,420 | \$834,622 | \$838,185 | \$877,207 | \$926,231 | \$980,089 | \$1,041,412 | \$1,111,491 |
| NET | (\$288,855) | (\$375,469) | (\$373,969) | (\$371,897) | (\$376,734) | (\$377,782) | (\$374,550) | (\$365,919) |
| SPCA | | | | | | | | |
| EXPENSES | \$1,793 | \$2,000 | \$2,000 | \$2,200 | \$2,222 | \$2,244 | \$2,267 | \$2,289 |
| REVENUE | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NET | (\$1,793) | (\$2,000) | (\$2,000) | (\$2,200) | (\$2,222) | (\$2,244) | (\$2,267) | (\$2,289) |
| EMERGENCY SERVICES EXPENSES | \$3,825,307 | \$4,130,907 | \$4,132,970 | \$4,580,193 | \$4,949,386 | \$5,356,148 | \$5,795,628 | \$6,281,006 |
| EMERGENCY SERVICES REVENUE | \$925,906 | \$901,610 | \$905,673 | \$943,332 | \$992,897 | \$1,047,302 | \$1,109,177 | \$1,179,813 |
| NET | (\$2,899,401) | (\$3,229,297) | (\$3,227,297) | (\$3,636,861) | (\$3,956,489) | (\$4,308,847) | (\$4,686,451) | (\$5,101,193) |

ADMINISTRATION

| | | | | | | | | |
|--------------------------------|--------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| SALARIES | \$418,407 | \$427,125 | \$423,025 | \$595,103 | \$620,310 | \$646,665 | \$674,220 | \$703,033 |
| BENEFITS (ALL) | \$77,503 | \$68,596 | \$68,596 | \$71,709 | \$77,351 | \$83,481 | \$90,144 | \$97,389 |
| INSURANCE & PENSION | \$276,816 | \$300,897 | \$300,897 | \$328,918 | \$342,339 | \$356,371 | \$371,043 | \$386,384 |
| MATERIALS & SUPPLIES | \$218,394 | \$233,840 | \$203,540 | \$218,553 | \$219,437 | \$221,305 | \$224,851 | \$226,626 |
| UTILITIES | \$62,336 | \$55,140 | \$61,270 | \$57,899 | \$60,498 | \$64,666 | \$67,815 | \$71,118 |
| MAINTENANCE & REPAIRS | \$94,140 | \$149,913 | \$149,913 | \$105,551 | \$98,751 | \$93,685 | \$91,760 | \$85,872 |
| AUDITING | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| LEGAL | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ENGINEERING | \$102,495 | \$144,000 | \$80,000 | \$75,000 | \$75,750 | \$76,508 | \$77,273 | \$78,045 |
| DEER MANAGEMENT | | \$25,000 | \$50,000 | \$47,657 | \$37,440 | \$39,312 | \$41,277 | \$43,341 |
| DISTRICT COURT | | \$35,000 | \$4,909 | \$11,895 | \$12,313 | \$12,748 | \$13,201 | \$13,673 |
| ADMINISTRATION EXPENSES | \$1,250,092 | \$1,439,511 | \$1,342,150 | \$1,512,284 | \$1,544,190 | \$1,594,741 | \$1,651,583 | \$1,705,483 |
| ADMINISTRATION REVENUE | \$274,592 | \$318,659 | \$313,659 | \$324,837 | \$317,262 | \$324,474 | \$329,034 | \$333,718 |
| NET | (\$975,500) | (\$1,120,852) | (\$1,028,491) | (\$1,187,447) | (\$1,226,928) | (\$1,270,267) | (\$1,322,550) | (\$1,371,764) |

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|----------------------------------------|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| ZONING/PERMITS/CODE ENFORCEMENT | | | | | | | | |
| PERMITS | | | | | | | | |
| EXPENSES | \$263,759 | \$248,341 | \$256,269 | \$258,669 | \$272,088 | \$287,149 | \$302,344 | \$318,429 |
| REVENUE | \$441,041 | \$272,400 | \$211,400 | \$207,505 | \$210,419 | \$213,376 | \$216,375 | \$219,418 |
| NET | \$177,282 | \$24,059 | (\$44,869) | (\$51,164) | (\$61,669) | (\$73,773) | (\$85,969) | (\$99,012) |
| ZONING/CODE ENFORCEMENT | | | | | | | | |
| SALARIES | \$170,117 | \$168,431 | \$126,422 | \$172,800 | \$182,671 | \$194,189 | \$205,582 | \$217,717 |
| LEGAL | \$10,225 | \$15,750 | \$31,250 | \$15,750 | \$16,538 | \$17,365 | \$18,233 | \$19,145 |
| CONSERVANCY | \$4,082 | \$4,600 | \$5,800 | \$9,100 | \$6,380 | \$6,674 | \$6,983 | \$7,307 |
| HISTORICAL | \$5,561 | \$8,000 | \$8,200 | \$10,570 | \$11,044 | \$11,541 | \$12,063 | \$12,611 |
| EXPENSES | \$189,986 | \$196,781 | \$171,672 | \$208,220 | \$216,633 | \$229,769 | \$242,860 | \$256,780 |
| REVENUE | \$5,449 | \$6,750 | \$7,122 | \$7,850 | \$7,928 | \$8,007 | \$8,087 | \$8,168 |
| NET | (\$184,537) | (\$190,031) | (\$164,550) | (\$200,370) | (\$208,705) | (\$221,761) | (\$234,773) | (\$248,611) |
| ZONING/PERMITS/CODE EXPENSES | \$453,744 | \$445,123 | \$427,942 | \$466,888 | \$488,721 | \$516,917 | \$545,205 | \$575,209 |
| ZONING/PERMITS/CODE REVENUE | \$446,490 | \$279,150 | \$218,522 | \$215,355 | \$218,347 | \$221,383 | \$224,463 | \$227,586 |
| NET | (\$7,255) | (\$165,973) | (\$209,420) | (\$251,533) | (\$270,374) | (\$295,534) | (\$320,742) | (\$347,623) |

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|------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| PUBLIC WORKS | | | | | | | | |
| SANITATION | | | | | | | | |
| EXPENSES | \$482,442 | \$513,996 | \$499,411 | \$515,232 | \$545,495 | \$581,977 | \$617,313 | \$655,066 |
| REVENUE | \$434,730 | \$475,140 | \$475,590 | \$472,558 | \$493,192 | \$513,437 | \$533,752 | \$557,138 |
| NET | (\$47,712) | (\$38,856) | (\$23,821) | (\$42,674) | (\$52,304) | (\$68,540) | (\$83,561) | (\$97,928) |
| REFUSE AND RECYCLING | | | | | | | | |
| EXPENSES | \$81,324 | \$83,480 | \$73,636 | \$50,068 | \$52,923 | \$56,250 | \$59,543 | \$63,051 |
| REVENUE | \$90,015 | \$107,267 | \$90,000 | \$93,000 | \$97,185 | \$101,558 | \$106,128 | \$110,904 |
| NET | \$8,691 | \$23,787 | \$16,364 | \$42,932 | \$44,262 | \$45,308 | \$46,585 | \$47,854 |
| ROADS | | | | | | | | |
| EXPENSES | \$1,815,857 | \$1,631,701 | \$1,665,681 | \$1,804,816 | \$1,865,219 | \$1,950,284 | \$2,043,418 | \$2,134,089 |
| REVENUE | \$345,124 | \$378,800 | \$369,000 | \$358,378 | \$365,521 | \$372,806 | \$380,237 | \$387,816 |
| NET | (\$1,470,733) | (\$1,252,901) | (\$1,296,681) | (\$1,446,438) | (\$1,499,698) | (\$1,577,478) | (\$1,663,181) | (\$1,746,273) |
| SNOW | | | | | | | | |
| EXPENSES | \$127,326 | \$144,100 | \$117,633 | \$139,052 | \$146,445 | \$154,619 | \$162,950 | \$171,760 |
| REVENUE | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NET | (\$127,326) | (\$144,100) | (\$117,633) | (\$139,052) | (\$146,445) | (\$154,619) | (\$162,950) | (\$171,760) |
| PARK MAINTENANCE | | | | | | | | |
| EXPENSES | \$415,181 | \$374,170 | \$381,917 | \$777,865 | \$348,033 | \$373,615 | \$383,676 | \$402,325 |
| REVENUE | \$0 | \$0 | \$20,000 | \$76,921 | \$0 | \$0 | \$0 | \$0 |
| NET | (\$415,181) | (\$374,170) | (\$361,917) | (\$700,944) | (\$348,033) | (\$373,615) | (\$383,676) | (\$402,325) |
| PUBLIC WORKS EXPENSES | \$2,922,131 | \$2,747,448 | \$2,738,278 | \$3,287,033 | \$2,958,115 | \$3,116,745 | \$3,266,899 | \$3,426,291 |
| PUBLIC WORKS REVENUE | \$869,869 | \$961,207 | \$954,590 | \$1,000,857 | \$955,898 | \$987,802 | \$1,020,117 | \$1,055,858 |
| NET | (\$2,052,261) | (\$1,786,241) | (\$1,783,688) | (\$2,286,176) | (\$2,002,217) | (\$2,128,943) | (\$2,246,782) | (\$2,370,433) |

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|---------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| PARK & RECREATION PROGRAMS | | | | | | | | |
| EXPENSES | \$262,841 | \$270,351 | \$303,519 | \$245,685 | \$255,752 | \$267,068 | \$278,409 | \$290,398 |
| REVENUE | \$119,708 | \$118,250 | \$142,929 | \$108,790 | \$109,878 | \$110,977 | \$112,086 | \$113,207 |
| NET | (\$143,133) | (\$152,101) | (\$160,590) | (\$136,895) | (\$145,874) | (\$156,091) | (\$166,322) | (\$177,191) |
| PARK & RECREATION EXPENSES | \$262,841 | \$270,351 | \$303,519 | \$245,685 | \$255,752 | \$267,068 | \$278,409 | \$290,398 |
| PARK & RECREATION REVENUE | \$119,708 | \$118,250 | \$142,929 | \$108,790 | \$109,878 | \$110,977 | \$112,086 | \$113,207 |
| NET | (\$143,133) | (\$152,101) | (\$160,590) | (\$136,895) | (\$145,874) | (\$156,091) | (\$166,322) | (\$177,191) |
| CORE FUNCTION NET: | (\$6,077,550) | (\$6,454,464) | (\$6,409,486) | (\$7,498,913) | (\$7,601,882) | (\$8,159,682) | (\$8,742,847) | (\$9,368,205) |
| DEBT SERVICE | | | | | | | | |
| PRINCIPAL | \$488,001 | \$509,000 | \$509,000 | \$532,001 | \$556,000 | \$579,998 | \$604,999 | \$436,999 |
| INTEREST | \$346,468 | \$339,320 | \$339,320 | \$316,613 | \$292,881 | \$268,085 | \$242,225 | \$214,417 |
| SUBTOTAL | \$834,469 | \$848,320 | \$848,320 | \$848,614 | \$848,881 | \$848,083 | \$847,224 | \$651,416 |
| CORE FUNCTION NET + DEBT : | (\$6,912,019) | (\$7,302,784) | (\$7,257,806) | (\$8,347,527) | (\$8,450,763) | (\$9,007,765) | (\$9,590,071) | (\$10,019,621) |

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|---------------------------------|----------------|----------------|-------------------|----------------|----------------|----------------|----------------|----------------|
| NON-CORE FUNCTION INCOME | | | | | | | | |
| REAL ESTATE TRANSFER TAX | \$757,781 | \$800,000 | \$592,000 | \$606,800 | \$625,004 | \$643,754 | \$663,067 | \$682,959 |
| EARNED INCOME TAX | \$5,167,419 | \$4,000,000 | \$4,000,000 | \$4,150,000 | \$4,233,000 | \$4,317,660 | \$4,404,013 | \$4,492,093 |
| LOCAL SERVICES TAX | \$445,846 | \$250,000 | \$250,000 | \$275,000 | \$275,000 | \$275,000 | \$275,000 | \$275,000 |
| REAL ESTATE PROPERTY TAX | \$2,000,803 | \$2,021,564 | \$2,020,764 | \$2,007,124 | \$1,987,240 | \$1,957,359 | \$1,927,478 | \$1,898,234 |
| CABLE TV FRANCHISE | \$281,728 | \$272,000 | \$285,000 | \$293,000 | \$295,930 | \$298,889 | \$301,878 | \$304,897 |
| OTHER | \$210,086 | \$193,088 | \$107,363 | \$56,913 | \$45,890 | \$46,163 | \$16,450 | \$16,737 |
| SUBTOTAL | \$8,863,662 | \$7,536,652 | \$7,255,127 | \$7,388,837 | \$7,462,064 | \$7,538,825 | \$7,587,886 | \$7,669,921 |
| GENERAL FUND EXPENSES | \$9,548,584 | \$9,881,660 | \$9,793,179 | \$10,940,698 | \$11,045,044 | \$11,699,703 | \$12,384,948 | \$12,929,803 |
| GENERAL FUND REVENUE | \$11,500,227 | \$10,115,528 | \$9,790,500 | \$9,982,008 | \$10,056,345 | \$10,230,763 | \$10,382,763 | \$10,580,103 |
| NET | \$1,951,643 | \$233,868 | (\$2,679) | (\$958,690) | (\$988,699) | (\$1,468,940) | (\$2,002,185) | (\$2,349,700) |
| GENERAL FUND RESERVES | | | | | | | | |
| BEGINNING BALANCE | \$2,398,179 | \$2,649,822 | \$2,649,822 | \$2,602,143 | \$1,643,454 | \$1,204,755 | \$1,235,815 | (\$340,029) |
| YTD NET CHANGE | \$1,951,643 | \$233,868 | (\$2,679) | (\$958,690) | (\$988,699) | (\$1,468,940) | (\$2,002,185) | (\$2,349,700) |
| ENDING BALANCE BEFORE TRANSF | \$4,349,822 | \$2,883,690 | \$2,647,143 | \$1,643,454 | \$654,755 | (\$264,185) | (\$766,370) | (\$2,689,729) |
| PRIOR YEAR ADJ.--ACCR REVERSAL | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TRANSFER TO MUNIC AUTHORITY | \$0 | \$0 | (\$45,000) | \$0 | \$0 | \$0 | \$0 | \$0 |
| ADDL TRFS FROM CAP RES FUND | \$0 | \$0 | \$0 | \$0 | \$550,000 | \$1,500,000 | \$426,341 | \$0 |
| ADDL TRFS TO CAPITAL RES FUND | (\$1,700,000) | (\$200,000) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ENDING BALANCE | \$2,649,822 | \$2,683,690 | \$2,602,143 | \$1,643,454 | \$1,204,755 | \$1,235,815 | (\$340,029) | (\$2,689,729) |
| NET CHANGE W/TRANSFER | | | (47,679) | (958,690) | (438,699) | 31,060 | (1,575,844) | (2,349,700) |